

From: Bernier, Robert P
Sent: Sat, 12 Feb 2022 05:58:54 +0000
To: Ferguson, John R; Drummond, Robert A (Ottawa Police); Ferguson, Patricia K; St Arnaud, Lynn C
Subject: Fwd: PLT Strategy
Attachments: PLT Strategy within the Measured Approach (v2).docx

Unclassified

Thanks John,
I think you will be pleased with my new Command structure at the NCRCC.
We can chat more.
Lynn, we will need to print this up which I will read, initial and file with my notes.
Thanks

Rob

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From: Ferguson, John R <FergusonJ@ottawapolice.ca>

Sent: Friday, February 11, 2022 8:29:33 PM

To: Drummond, Robert A (Ottawa Police) <DrummondR@ottawapolice.ca>; Bernier, Robert P <BernierR@ottawapolice.ca>

Subject: PLT Strategy

Unclassified

Evening Rob(s).

Not sure you have received this - It was distributed earlier in this incident.

It was developed by Inspector Marcel Beaudin of the OPP (Provincial PLT Coordinator).

Rob B. – as you will see this strategy is guided by the National Strategy (CACP Best Practices) which I will send you. It was derived from the Ipperwash Inquiry.

Not sure what the command structure will be but Inspector Springer is very familiar with, and works within this framework regularly. The challenge we have had during my short time as the PLT Team lead is the lack of autonomy/decision making authority that is part of this framework. The challenge with the OPS PLT model is the fact that we don't have this ability. Are we able to discuss this at your earliest convenience so I can provide you with the salient points?

[PLT Strategy within the Measured Approach \(v2\).docx](#)

John